

**SAN
MATEO
COUNTY
2007-2008**



A Message from
County Manager
JOHN L. MALTBIE



**San Mateo County
MISSION STATEMENT**

San Mateo County government protects and enhances the health, safety, welfare, and natural resources of the community; and provides quality services that benefit and enrich the lives of the people of this community.

We are committed to:

- The highest standards of public service;
- A common vision of responsiveness;
- The highest standards of ethical conduct;
- Treating people with respect and dignity.

Dear Resident,

San Mateo County is one of the most dynamic and beautiful places to live and work in California. San Mateo County government strives to help build a strong community and create opportunities for everyone to prosper.

The five members of the Board of Supervisors play the central role in governing San Mateo County. The Board adopts a budget each year that sets priorities for a wide array of programs and services. The Board enacts ordinances and resolutions as the County's legislative body.

The role of the County Manager is to ensure the vision of the Board of Supervisors is carried out in the day-to-day delivery of services.

We apply an innovative budgeting method called outcome-based management, which places an emphasis on managing for results. We strive to ensure the public's money is well spent.

The County's 2007-08 \$1.7 billion budget helps provide social services, health care, law enforcement, environmental protection and a host of other public services. We provide job training, children and family services and alcohol and other drug prevention counseling.

San Mateo County's 5,500 employees are passionate about public service.

The County operates 17 parks that range from the Pacific Ocean to San Francisco Bay. Our employees pave County roads, protect watersheds and lead efforts to reduce, reuse and recycle. Our building designs have won awards for conserving energy.

We operate a men's and women's jail and recently opened the Youth Services Center, a campus that aims to improve the lives of San Mateo County children and families.

We face many complex challenges. Funding from the state and federal governments is not keeping pace with the cost of providing services and the cost of health care is rising dramatically.

But we excel at innovation and adaptation. The County is constantly working to cut costs without cutting services. We are finding solutions at the local level to our national health care crisis.

Thank you for taking the time to learn about San Mateo County.

John L. Maltbie
www.co.sanmateo.ca.us

San Mateo County Government

Each of the five members of the San Mateo County Board of Supervisors is elected in a countywide vote. Each member must, however, live within one of the five geographic districts that are roughly equal in terms of population.

Supervisors are elected to four-year terms and can serve up to three terms in office.

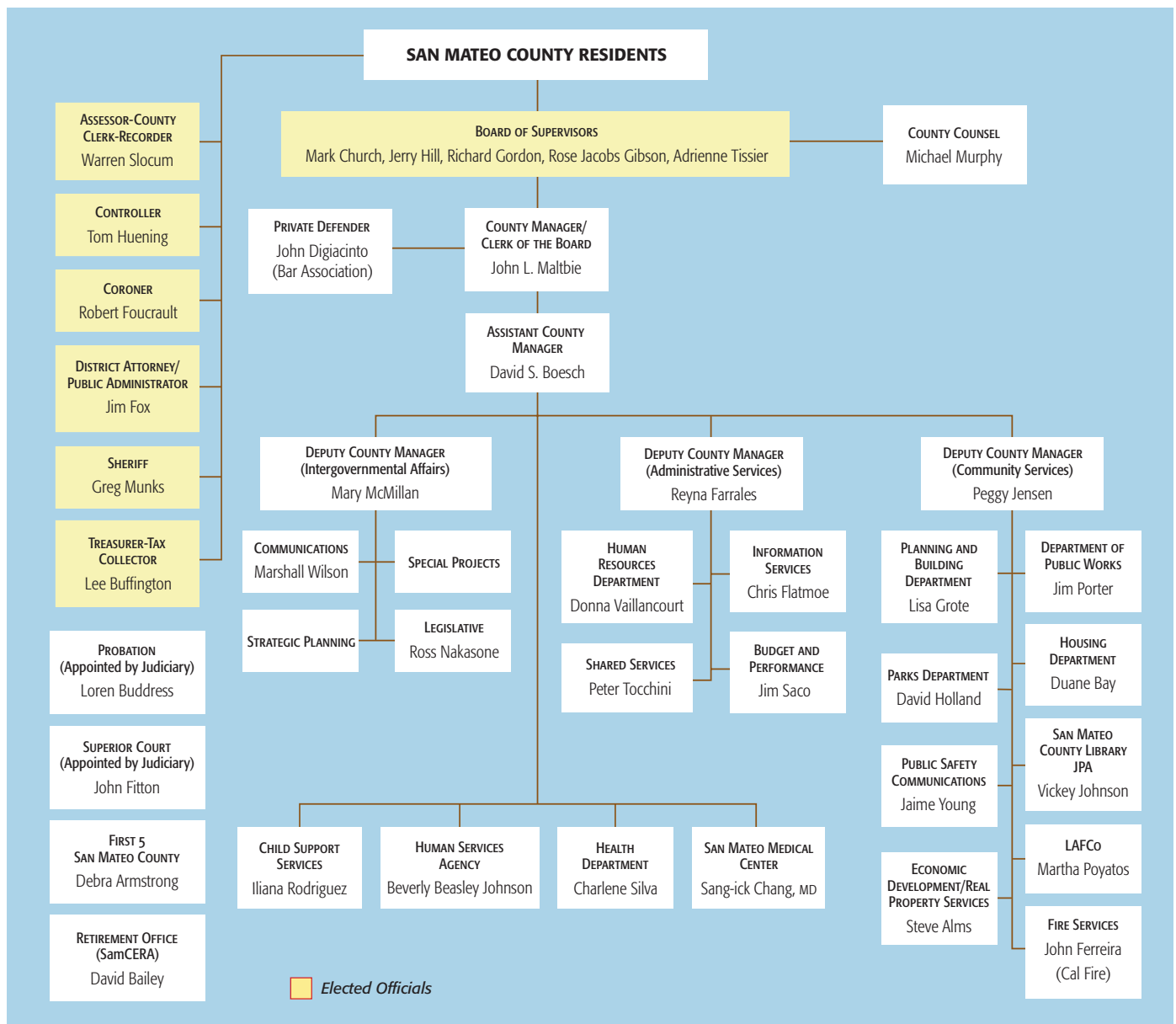
In addition to the supervisors, six other representatives are elected countywide every four years. They are the Assessor-County Clerk-Recorder, Controller, Coroner, District Attorney/Public Administrator, Sheriff and Treasurer-Tax Collector.

The Clerk of the Superior Court and Chief Probation Officer are appointed by the Superior Court.

Supervisors appoint the County Manager who is tasked with carrying out the Board's policies and goals. The County Manager selects the department heads.



The historic San Mateo County Courthouse in Redwood City, built in the early 20th Century, features a stained glass dome and mosaic tile floor. The original front of the building was restored in 2006.



■ Elected Officials

SUPERVISORIAL DISTRICTS



MARK CHURCH District 1
 (650) 363-4571
mchurch@co.sanmateo.ca.us

Finance and Operations Committee
 Justice Committee

Airport Roundtable (Chair)
 Airport Land Use Committee
 ABAG (Alternate)
 ABAG Regional Task Force to End Chronic Homelessness
 Bay Area Hazardous Waste Management Facility Allocation Committee
 California State Association of Counties (Alternate)
 Child Care Partnership Council
 Children's Collaborative Action Team
 Domestic Violence Council
 Housing Our People Effectively (HOPE)
 Jail Crowding and Facilities Task Force
 Math/Science Work Group
 State Seismic Safety Commission (Vice Chair)
 Transportation Authority
 Workforce Investment Board



JERRY HILL District 2
 (650) 363-4568
jhill@co.sanmateo.ca.us

Environmental Quality Committee
 Housing, Health and Human Services Committee

Airport Community Roundtable (Alternate)
 Association of Bay Area Governments (Alternate)
 Bay Area Air Quality Management District (2008 Chair)
 Bay Area Regional Airport Planning Committee
 Bay Conservation and Development Commission (Alternate)
 Blue Ribbon Task Force on Adult Health Care Coverage Expansion
 California Air Resources Board
 CalTrain Joint Powers Board

Commission on Disabilities
 Council of Cities Liaison
 Expo Center/Fair Board
 FishNet 4C
 San Mateo County Historical Association
 Housing Our People Effectively (HOPE)
 Library JPA
 Local Agency Formation Commission (LAFCO)
 Retirement
 SamTrans
 San Mateo Medical Center Board of Directors
 Shared Vision 2010/25
 TANF Advisory Committee
 Transbay Terminal JPA (2008 Chair)
 Utility Sustainability Task Force

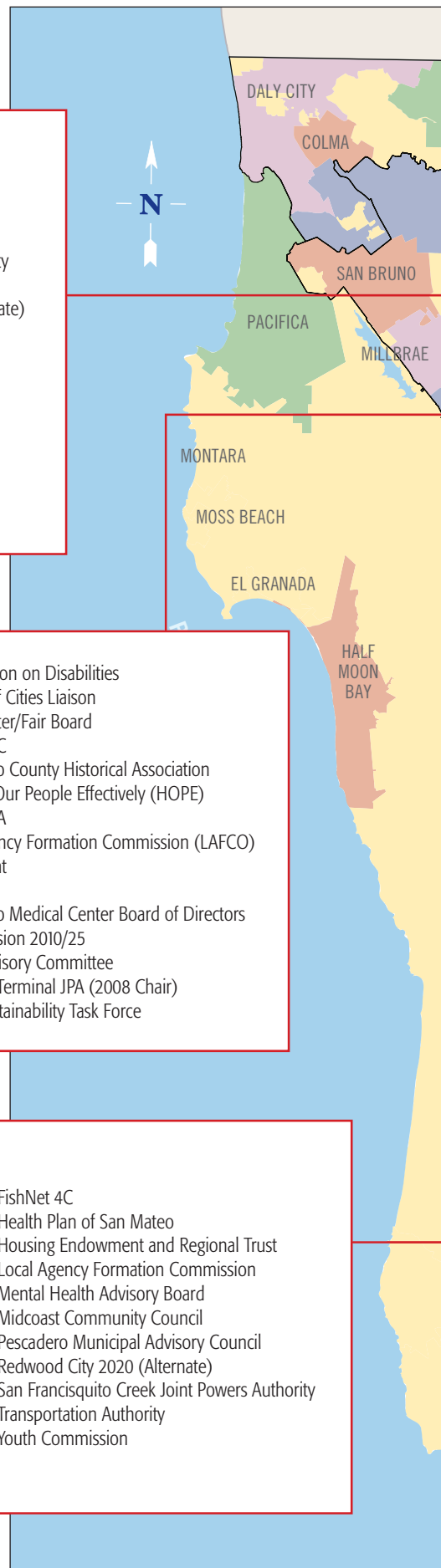


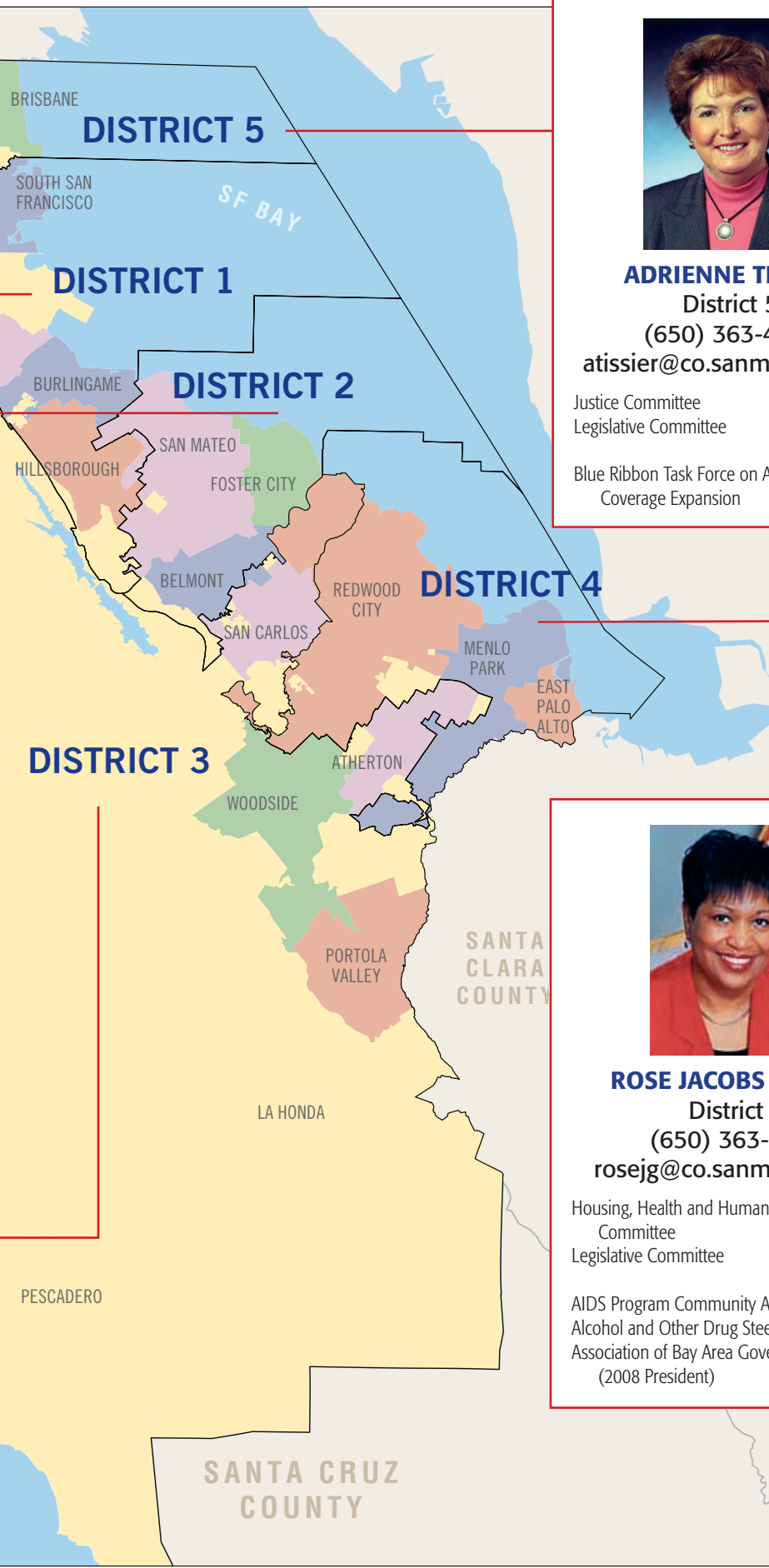
RICHARD GORDON
 District 3
 (650) 363-4569
rgordon@co.sanmateo.ca.us

Environmental Quality Committee
 Finance and Operations Committee

Alcohol and Other Drug Steering Committee
 Bay Conservation and Development Commission
 California State Association of Counties (2008 President)
 City/County Association of Governments (Alternate)
 Coastside Community Schools Partnership (CCSP)
 Devil's Slide Coastal Access Work Group
 First Five Commission

FishNet 4C
 Health Plan of San Mateo
 Housing Endowment and Regional Trust
 Local Agency Formation Commission
 Mental Health Advisory Board
 Midcoast Community Council
 Pescadero Municipal Advisory Council
 Redwood City 2020 (Alternate)
 San Francisco Creek Joint Powers Authority
 Transportation Authority
 Youth Commission





ADRIENNE TISSIER
District 5

(650) 363-4572

atissier@co.sanmateo.ca.us

Justice Committee
Legislative Committee

Blue Ribbon Task Force on Adult Health Care
Coverage Expansion

Cal ID
Child Welfare Re-Design System
Improvement Plan Committee
Children's Fund
Commission on Aging
Commission on the Status of Women
Dental Coalition
Emergency Services Council
Expo Center/Fair Board
Health Plan of San Mateo
Jail Crowding and Facilities Task Force
Jobs for Youth
Metropolitan Transportation Commission
(MTC)
Peninsula Partnership Council for Children,
Youth and Families
Peninsula Traffic Congestion Relief Alliance
Re-entry committee
SamTrans (2008 Chair)



ROSE JACOBS GIBSON
District 4

(650) 363-4570

rosejg@co.sanmateo.ca.us

Housing, Health and Human Services
Committee
Legislative Committee

AIDS Program Community Advisory Board
Alcohol and Other Drug Steering Committee
Association of Bay Area Governments
(2008 President)

Bay Area Partnership
California State Association of Counties
(Alternate)
City/County Association of Governments
Housing Endowment and Regional Trust
Juvenile Justice and Delinquency Prevention
Commission
Local Agency Formation Commission
(Alternate)
Math/Science Work Group
North Fair Oaks Community Council
Peninsula Traffic Congestions Relief Alliance
(Alternate)
Redwood City 2020
Re-entry Committee
Regional Housing Needs Allocation (RHNA)
Policy Committee
San Francisquito Creek JPA (Alternate)
San Mateo Community College District Bond
Oversight Committee
San Mateo Medical Center Board of Directors
Shared Vision 2010/25

OVERVIEW 2007-2008

The County of San Mateo is home to some of the most spectacular and varied geography in the United States, from 54 miles of rugged coast to tidal marshes along the Bay. In between are redwood forests, rolling hills covered with oaks, wetlands, creeks, beaches and farmland all within the County's 741 square miles.

Established on April 19, 1856, San Mateo County has been a center of innovation since its early days and now is home to cutting-edge industries and a county government that is responsive and responsible.

There are 20 cities in San Mateo County, each with unique characteristics, and numerous unincorporated communities. These range from suburban neighborhoods to hamlets tucked away in the forest.

The County is represented in Washington, D.C. by two members of Congress and in Sacramento by three members of the Assembly and two members of the Senate.



The combination of mild climate, abundant open space and economic diversity and vitality make San Mateo County one of the most attractive places to live in the United States. Residents have long committed to preserving the environment and nearly three-quarters of the County is set aside for parks, watershed protection, farmland and other open-space uses.

The County's proximity to leading research institutions such as Stanford University and the University of California along with numerous other colleges and universities has helped create a well-educated and engaged constituency. Home to San Francisco International Airport, the County is a gateway to the world.

HISTORY

In 1769, while searching for Monterey Bay, a Spanish exploration party led by Captain Gaspar de Portola instead found San Francisco Bay from what is now called Sweeney Ridge between San Bruno and Pacifica.

The Spanish expedition found the Peninsula inhabited by several small tribelets of Ohlone Indians. As a result, many Native Americans soon contracted diseases that contributed to great suffering. When Spanish rule of the region gave way to Mexican rule after 1821, numerous large land grants were secured from the Mexican Government. San Mateo County became the site of 17 large ranchos. In 1846, American Naval forces claimed California and just two years later gold was discovered drawing the "forty-niners" in search of fortune. California's population grew and by 1850, Congress granted it statehood.

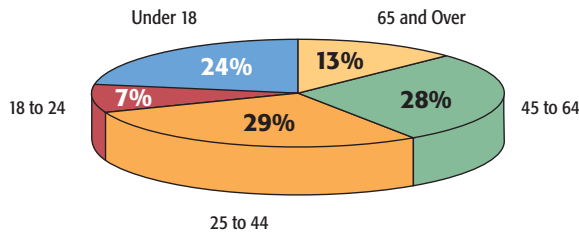
San Mateo was part of San Francisco County until 1856, when the County was created out of a political deal. In an effort to eliminate San Francisco government corruption, a state legislative proposal was introduced to merge the City and County of San Francisco. That legislation only won approval when an amendment was added to require splitting San Francisco into two counties. In 1856, the County Charter was approved and a battle for the location of the county seat ensued. After three elections and a state Supreme Court decision, Redwood City became the San Mateo County seat.

By 1860, San Mateo County had 3,214 residents. The San Francisco-San Jose railroad line brought something new to the Peninsula: the commuter.

Many of the "Bonanza and Railroad Kings" purchased portions of the old Mexican land grants and built great mansions on estates. The favorable climate, proximity to natural resources and an improving transportation network helped to fuel the County's growth.



THE AGE DISTRIBUTION OF PEOPLE IN SAN MATEO COUNTY, 2005
Percent of Population



POPULATION

Between Jan. 1, 2006 and Jan. 1, 2007, San Mateo County's population grew 1 percent, from 726,336 to 733,496, maintaining San Mateo County's rank as the 14th most populous county in California. During that same period, California grew by 1.3 percent to 37.7 million residents. Of San Mateo County's 733,496 residents, about 65,557 live in the unincorporated area of the County.¹

The California Department of Finance projects that by the year 2010 San Mateo County's population will grow to 747,134 and by 2020 to 786,740³. In 2005, the County's median age was 39.2 (36.4 for the Nation) and 13 percent of San Mateo County residents were age 65 or older.

More than 34 percent of San Mateo County residents are

SAN MATEO COUNTY RACE/ETHNIC POPULATION PROJECTIONS⁵

	2000	2010	2020	2030
White	360,423	313,992	280,023	247,584
Hispanic	155,505	188,420	220,258	252,514
Asian	142,989	177,034	197,659	215,191
Pacific Islander	9,853	10,510	11,642	12,533
Black	24,288	26,848	30,463	33,807
American Indian	1,605	1,838	2,351	2,896
Multirace	16,638	18,025	19,059	21,544

SAN MATEO CITY/COUNTY POPULATION ESTIMATES²

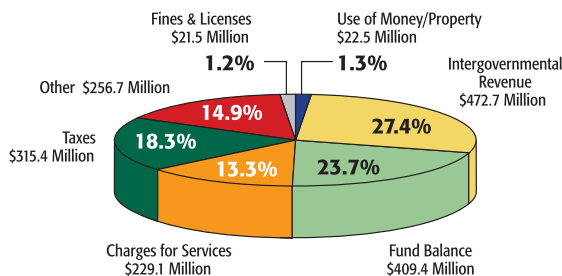
City	2003	2004	2005	2006	2007
ATHERTON	7,206	7,250	7,252	7,284	7,423
BELMONT	25,365	25,369	25,451	25,725	25,897
BRISBANE	3,641	3,674	3,721	3,753	3,789
BURLINGAME	28,223	28,224	28,259	28,408	28,667
COLMA	1,194	1,296	1,565	1,579	1,593
DALY CITY	104,179	104,375	104,594	105,156	106,160
EAST PALO ALTO	31,672	31,853	32,170	32,183	32,630
FOSTER CITY	29,790	29,778	29,854	29,993	30,269
HALF MOON BAY	12,273	12,375	12,679	12,775	12,912
HILLSBOROUGH	10,948	10,966	10,975	10,998	11,122
MENLO PARK	30,760	30,708	30,624	30,842	31,146
MILLBRAE	20,688	20,682	20,692	20,797	20,965
PACIFICA	38,561	38,593	38,650	38,859	39,251
PORTOLA VALLEY	4,489	4,529	4,535	4,566	4,618
REDWOOD CITY	75,891	75,893	75,934	76,322	77,025
SAN BRUNO	40,916	40,939	41,417	41,645	42,145
SAN CARLOS	27,732	27,960	28,169	28,352	28,639
SAN MATEO	93,562	94,032	94,144	94,605	95,510
SOUTH SAN FRANCISCO	60,787	61,030	61,617	62,017	62,614
WOODSIDE	5,353	5,461	5,491	5,522	5,564
Unincorporated	63,713	64,167	64,367	64,955	65,557
COUNTY TOTAL*	716,943	719,154	722,160	726,336	733,496

* Totals may not equal sum due to rounding

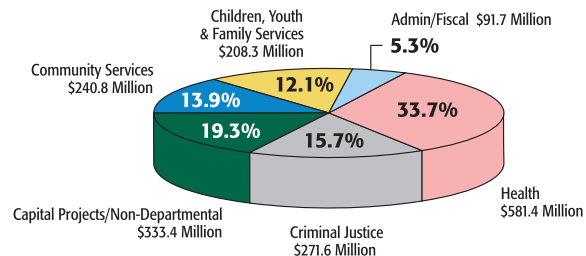
foreign born, compared to 12.4 percent nationwide and 27.2 percent in California. In California, counties with higher foreign-born percentages include: Imperial (34.7 percent), Los Angeles (36 percent), San Francisco (35.8 percent) and Santa Clara (36.3 percent).⁴

SAN MATEO COUNTY BUDGET 2007-2008

REVENUES



EXPENDITURES



1 State of California, Department of Finance, *E-1 Population Estimates for Cities, Counties and the State with Annual Percent Change – January 1, 2006 and 2007*. Sacramento, California, May 2007.

2 State of California, Department of Finance, *E-4 Population Estimates for Cities, Counties and the State, 2001-2007, with 2000 Benchmark*. Sacramento, California, May 2007.

3 State of California, Department of Finance, *Population Projections by Race/Ethnicity for California and Its Counties 2000-2050*, Sacramento, California, May 2004.

4 U.S. Census Bureau, 2005 American Community Survey, GCT0501. Percent of People Who Are Foreign Born: 2005.

5 State of California, Department of Finance, *Population Projections by Race/Ethnicity for California and Its Counties 2000-2050*, Sacramento, California, July 2007.

COUNTY OF SAN MATEO LARGEST EMPLOYERS ⁶

Employer	Type of Business	Number of San Mateo County Employees
United Airlines	Airline	9,600
Genentech Inc.	Biotechnology	7,845
County of San Mateo	Government	5,777
Oracle Corporation	Software	5,642
Kaiser Permanente	Health Care	3,609
Safeway Inc.	Supermarkets	2,280
United States Postal Service	Postal Service	2,174
Electronic Arts Interactive	Entertainment	2,000
Mills-Peninsula Health Services	Health Care	1,800
Applied Biosystems	Biotechnology	1,578
San Mateo County Community College District	College District	1,551
The Gap Inc. Specialty	Retail	1,700
SRI International	Research & Development	1,337
San Francisco International Airport	Airport	1,285
Franklin Templeton Investments	Investment Management	1,270
Catholic Healthcare West	Health Care	1,204
Gilead Sciences, Inc.	Biopharmaceutical	1,000

MAJOR EMPLOYERS

San Mateo County is home to a diverse array of businesses, from Fortune 500 companies to small businesses. The largest employers in the County and their respective number of employees are shown in the chart to the left.

Industry Innovators

San Mateo County is home to innovative researchers in the pharmaceutical, medical science, computer and other leading-edge industries. Of the 25 Bay Area companies receiving the most number of U.S. patents in 2006, seven are located in San Mateo County.⁶



INCOME AND HOUSING

San Mateo County's median family income in 2006 rose to \$92,721, a more than 12 percent increase from 2005's \$82,376.⁷ The County's unemployment rate stood at 4 percent in November 2007, compared to 5.6 percent for California as a whole.⁸

Housing prices in San Mateo County remain among the highest in the United States. The median price of a single-family home rose to \$918,000 in 2007, up from \$869,000 in 2006 despite a slow-down in the overall sales market. Monthly rents are also among the highest in the nation: \$1,490 for a one-bedroom, one-bath; \$1,703 for a two-bedroom, two-bath; and \$2,063 for a two-bedroom, two-bath.⁹ Creating affordable housing is among the County's top priorities.

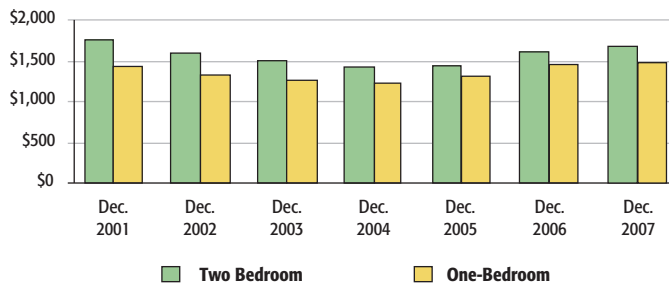
TRANSPORTATION

The free flow of people, goods and services is vital to a diverse economy and vibrant culture. Home to San Francisco International Airport, San Mateo County is a gateway to the world and a leading destination for business travelers and tourists. The County is also home to a deepwater port, commuter rail lines and bus service. The region's roadways vary from busy freeways linking the County with San Francisco and Silicon Valley to scenic country lands.

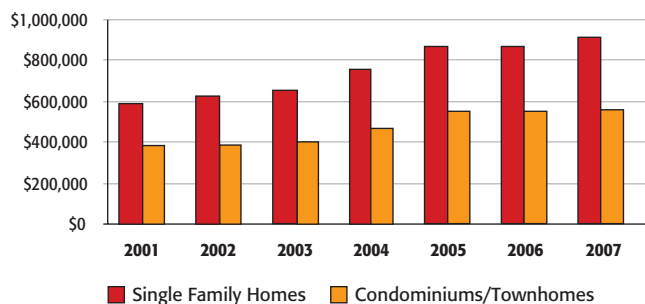
San Francisco International Airport

Located along San Francisco Bay, SFO is one of the largest airports in the United States with more than 33 million annual passengers in calendar year 2006, up 0.5 percent from

COUNTY OF SAN MATEO AVERAGE APARTMENT RENT ⁹



MEDIAN SALES PRICE FOR SINGLE FAMILY HOMES AND CONDOMINIUMS/TOWNHOMES⁹



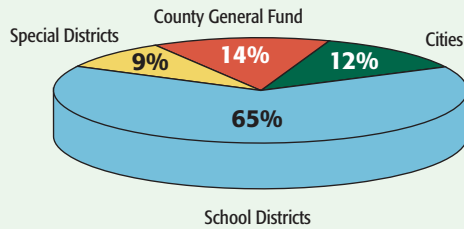
⁶ San Francisco Business Times, 2007 Book of Lists.

⁷ U.S. Census Bureau, 2005 American Community Survey.

⁸ California Employment Development Department Labor Market Info, March 2007

⁹ San Mateo County Department of Housing.

Where Do Property Taxes Go?



As a property owner of San Mateo County you may have wondered how your tax dollars are distributed before any annual adjustments to meet state requirements.

The chart shows the distribution of the one percent ad valorem tax (a tax based on the assessed value of the property). Schools receive the largest portion of tax dollars.

The county provides health, welfare, human services, criminal justice, parks and many other programs with its portion. Cities typically provide fire, police and other

community services. Special Districts are separate local government agencies formed for specific purposes, such as for flood control, drinking water or transit. You can find actual property tax distributions by fiscal year in the Property Tax Highlights report on the Controller's Office website at www.co.sanmateo.ca.us.

Source: San Mateo County Controller

2005.¹⁰ Final 2007 totals were not available at press time, but the total number of passengers in November 2007 rose 9.8 percent from November 2006, or 2.93 million compared to 2.67 million. The airport, the 26th largest in the world in terms of passengers,¹¹ continues to rebound after difficult years at the start of the decade that saw passenger numbers and cargo volumes drop sharply.

SFO is positioned as one of the leading gateways to the Pacific Rim and the rest of the world with a 2.5 million square-foot international terminal. Other work completed in the past few years includes a BART station, the AirTrain automated people mover, expanded cargo facilities and roadway improvements.

As Northern California's largest airport, SFO offers flights on 25 international carriers and non-stop flights to more than 60 cities in the United States on 20 domestic airlines. In 2007, several airlines expanded or launched service at SFO in a sign of the airport's resurgence. These airlines included Virgin America, JetBlue and Aer Lingus. United



Airlines is SFO's largest carrier.

The airport is owned and operated by the City and County of San Francisco and plays a major role in the region's economy. The airlines, airport, shipping firms, restaurants and other companies at and around the airport employ tens of thousands of people in jobs directly and indirectly tied to aviation.

**SAN FRANCISCO INTERNATIONAL AIRPORT
COMPARATIVE TRAFFIC REPORTS ¹²**

Fiscal Year	Total Enplaned and Deplaned Passengers	Freight and Express Air Cargo Enplaned and Deplaned (Metric Tons)	U.S. and Foreign Mail (Metric Tons)
1998	39,326,635	598,580	173,454
1999	39,515,808	655,409	186,805
2000	40,287,832	695,258	176,994
2001	33,955,220	516,184	118,959
2002	30,741,660	506,083	89,873
2003	28,786,385	483,412	90,112
2004	32,156,828	489,776	73,099
2005	32,802,363	520,386	70,170
2006	33,077,923	529,303	65,554

Port of Redwood City

The only deepwater port in the southern part of San Francisco Bay, the Port of Redwood City provides shipping berths and recreational opportunities for the Peninsula. Construction materials such as gypsum, cement and aggregates used to build roads along with liquid bulk cargo and scrap metal all move through the port. The port in the 2007 fiscal year marked its fourth highest volume total in modern history at more than 1.4 million metric tons.

Despite the high number, business was down 21.6 percent from the prior year, primarily due to a drop in the construction industry. The fiscal year, which ended June 30, saw 140 ships and barges call upon the port.¹³ The port is a department of the City of Redwood City.

¹⁰ City and County of San Francisco, San Francisco International Airport, *Comparative Traffic Report*, December 2006.

¹¹ Airports Council International preliminary 2006 passenger traffic report.

¹² City and County of San Francisco, San Francisco International Airport, *Comparative Traffic Reports*, 1998-06.

¹³ Port of Redwood City news release.



BART, Caltrain, SamTrans

Improving transportation options remains a high priority for residents, business groups, the County and transit operators. The Bay Area Rapid Transit District (BART) has six stations within San Mateo County, including the extension to SFO that opened in 2003. BART has struggled to achieve ridership numbers in line with projections but ridership on the Peninsula is rising, from 20,355 average weekday exits in 2004 from the stations in Daly City, Colma, South San Francisco, San Bruno, SFO and Millbrae to 23,865 in 2007, an increase of more than 13 percent.

Caltrain ridership is also strong following service changes in an attempt to decrease some commute times. Average weekday ridership rose from 30,961 in 2002 to 37,990 in a November 2007 tally, about a 22 percent increase.

AVERAGE WEEKDAY RIDERSHIP FOR BART, CALTRAIN & SAMTRANS						
	2002	2003	2004	2005	2006	2007
BART¹⁴	14,252 ¹⁵	22,002	20,355	21,592	22,729	NA
Caltrain¹⁶	30,961	27,191	25,550	28,393	32,031	37,990
SamTrans	56,589	52,927	48,073	46,797	46,845	48,750

SamTrans, the County's bus service, also plays a key role in helping people on the move. Average weekday ridership was 48,750 in November 2007.

SamTrans is operated by the San Mateo County Transit District. Caltrain is owned and operated by the Peninsula Corridor Joint Powers Board consisting of San Mateo and Santa Clara counties and the City and County of San Francisco.

SCHOOLS AND YOUTH

San Mateo County's technology, biotechnology and health care industry leaders require a well-educated and trained workforce.

There were more than 88,000 students enrolled in San Mateo County public schools in the 2005-06 school year.

There were 5,681 certified staff members, of which 4,773 were teachers, employed at more than 20 separate school districts and 165 kindergarten through 12th-grade schools. There are also a number of leading private schools.

SAN MATEO COUNTY PUBLIC SCHOOLS	
Number of Students	
K-8	60,972
9-12	27,378
Total	88,350
Number of Certified Staff	
Teachers	4,773
Administrators	415
Pupil services staff	493
Total	5,681
K-12 Districts	
Elementary	17
High School	3
Unified	3
County Office of Education	1
Total	24
K-12 Schools	
Elementary school	110
Middle schools	30
High schools	27
Continuation high schools	6
K-12 schools	0
County Office of Education Programs	2
Charter Schools	14
Total	169
Higher Education Facilities	
Adult Education	5
Community College District	1
Community Colleges	3

Source: San Mateo County Office of Education



14 BART Fiscal Year Weekday Average Exits from Daly City, Colma, South San Francisco, San Bruno, SFO and Millbrae stations.

15 BART Fiscal Year Weekday Average Exits from Daly City and Colma stations.

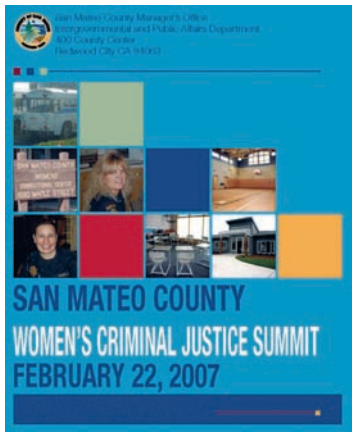
16 Caltrain average number of weekday boardings based on annual February ridership survey.

SAN MATEO COUNTY INITIATIVES

San Mateo County is home to an innovative government that meets the challenges of the 21st Century. The County encourages the public to participate in local government initiatives and to help find solutions.

The following highlights some of the County's recent major public forums and accomplishments:

Women's Criminal Justice Summit



Nearly 300 people participated in the February 2007 San Mateo County Women's Criminal Justice Summit, a collaborative effort to find effective strategies to help women in the criminal justice system and their families.

Several women who overcame addictions and abuse shared their unique perspective on ways to maintain family

ties between incarcerated women and their children. Key-note speakers said those family ties can lead women on the road to recovery.

Strategies developed at the summit included supporting funding for community-based health care, housing, job training, substance abuse and mental health treatment. Expanding alternative sentencing options and implementing programs specifically tailored for women were also developed.

Co-sponsors included the County of San Mateo, Commission on the Status of Women, Domestic Violence Council, Youth Commission, San Mateo County Bar Association, Service League/Hope House and the Women's Recovery Association.

Domestic Violence Conference: Improving Outreach in Our Diverse Community

Domestic violence is a serious issue that crosses all social, economic and racial boundaries. But in far too many cases, victims of domestic violence do not report the crime and instead suffer in painful silence.

This silence is particularly prevalent in minority communities. Battered women may face communication or cultural barriers and have less access to legal and social services. In some cases, their abusers may use immigration status as a tool of control.

More than 300 people came together at the San Mateo County Domestic Violence Conference in November 2007 to explore ways to reach out to minority women and to hear from experts in the field. Conference attendees brainstormed ways to reach underserved communities and vowed to work together to implement new strategies.

Participants included the County of San Mateo, Community Overcoming Relationship Abuse (CORA), San Mateo County Health Foundation, Mills-Peninsula Health Services, San Mateo County Police Chiefs and Sheriff Association, Soroptimist International and the San Mateo County Bar Association.

Dedicated to Housing

Providing affordable housing is among San Mateo County's highest priorities. To further that goal, Assemblyman Gene Mullin, D-South San Francisco, and County leaders were joined by about 125 participants to explore ways to find a permanent funding source for California's 35 local housing trusts.

Housing trusts utilize public and private funding to address critical needs. At the November 2006 forum, participants proposed funding strategies such as permitting local governments to raise document recording fees, carving out a portion of state housing bond proceeds to support trusts and advocating for the ability to pool local redevelopment funds, among others. Strategies continue to be pursued in 2008.

Participating agencies and community-based organizations included the San Mateo County Housing Endowment and Regional Trust (HEART), the City/County Association of Governments of San Mateo County, the Housing Trust of Santa Clara County, the Center for Community Change, Charities Housing, the San Diego Housing Commission, California Non-Profit Housing, Peninsula Interfaith Action and the San Mateo County Association of Realtors.

Child Abuse Prevention/Promoting Safe and Stable Families Three-Year Plan Approved

The three-year plan consolidates funding requests to ensure greater efficiency and coordination and integration of prevention related family support activities toward the goal of improving child and family well-being. The plan will ensure coordinated service delivery for parent education, mandated



reporter training, school-based management, a parent participation preschool program and a parent “warm” line and augment mental health funding.

County Takes Regional Approach to Meet Housing Needs

All 20 cities plus the County in San Mateo County are the first group in the Bay Area to make use of state legislation allowing cities and counties to form a sub-region to plan how to accommodate state requirements to develop housing for population growth. The innovative approach increases local control.



County Exhibit Wins Gold at the 2007 State Fair

San Mateo County received a gold medal at the 2007 California State Fair for an exhibit that highlighted the County’s scenic beauty and leading efforts to reduce energy consumption. This was the first time San Mateo County won a gold medal in the Fair’s Counties Exhibits competition.

The exhibit—San Mateo County: The Green Leader—

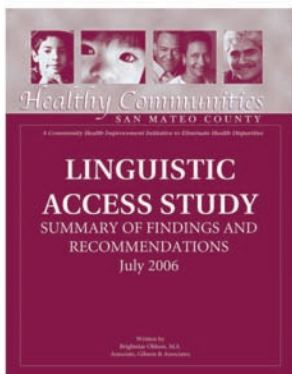
showcased a model home equipped with recycled, salvaged and sustainable building materials. Another section featured a 15-foot tall replica of the Pigeon Point Lighthouse, a County landmark for more than 130 years.

Participants and community partners included the County of San Mateo, Farm Bureau, Convention and Visitors Bureau, San Mateo County Parks and Recreation Foundation, California State Parks, Big Creek Lumber, Solar City, Marin Day Schools/Bright Horizons and several amateur and professional photographers.

Linguistic Access to Health Care

A Linguistic Access Study found that more than 30 primary languages are spoken in San Mateo County, among them Spanish, Cantonese, Mandarin, Tagalog, Russian and Tongan.

Key findings and recommendations of the county-wide needs assessment of linguistic access to health care services point to some promising approaches as well as areas of significant concern. The linguistic access study emerged from an initiative to eliminate health disparities and is one of a number of studies undertaken to examine how to improve the health of the community.



Asthma Treatment

The California Association of Public Hospitals and Health Systems awarded San Mateo Medical Center honors for its innovative approach in a pilot project to help youth manage their asthma.

In this first-of-its-kind application developed by BeWell Mobile Technology, youth enrolled in the pilot project enter information daily through a cell phone about their asthma symptoms in response to questions presented in English or Spanish.

The software provides immediate feedback, indicating to the patient which risk zone they are in and the recommended course of treatment. The data is automatically sent to an asthma case manager at the Medical Center who can then call patients who need urgent attention. Chronic diseases such as asthma require patients to continually manage their care between doctor’s visits.

Video Interpreter

The Health Care Interpreter Network, another San Mateo Medical Center project, has won an award for excellence by the California Association of Public Hospitals and Health Systems. The Network allows doctors and nurses to communicate with non-English speaking patients in their native language through a remote video interpreter.

Using a video screen, staff can locate an interpreter in several languages in a matter of seconds. Language interpretation can now be provided almost anytime, anywhere within the San Mateo Medical Center system of care.

San Mateo County Hosts Budget Forum

San Mateo County hosted key local legislators and their staffs on Feb. 1, 2008 for a forum on the state budget. Representatives from the County,



San Mateo County cities, schools and community-based organizations came together to educate the state legislative delegation, arm them with information to reject harmful proposals and generate alternatives to proposed cuts.

Forums will be held throughout the year on similar important issues.

San Mateo County Wins California’s Highest Environmental Honor

A San Mateo County program that teaches children how they can protect the environment in fun and creative ways received the state’s highest environmental honor from Governor Arnold Schwarzenegger. The program, RecycleWorks, began as a tool to teach recycling and composting but has grown to include a Web site for children and numerous educational tools for students and teachers. The award was given for the innovative and collaborative work RecycleWorks

has done over the years to educate children and families. For more information visit www.RecycleWorks.org.

Blue Ribbon Task Force on Adult Health Care Coverage Expansion San Mateo County

As an initial step in an unprecedented effort to improve health care access for thousands of uninsured adults in San Mateo County, the Board of Supervisors accepted preliminary recommendations from the Blue Ribbon Task Force on Adult Health Care Coverage Expansion. County officials are assembling components to offer a package of health care services at low cost to more than 2,100 qualified adults.

Approval of the Task Force's preliminary recommendations put San Mateo County on the forefront of the nationwide debate over how to improve the plight of the uninsured without breaking the banks of local government.

A broad-based group of elected officials, policymakers, healthcare providers, leaders from community organizations, advocacy groups and representatives from local government have been tasked with strategizing solutions to provide health coverage for the estimated 44,000 uninsured in San Mateo County.

Butterflies Return to Edgewood Park

Rare bay checkerspot butterflies were released in April 2007 in a nature preserve during a celebration marking a dramatic turnaround for a species that had been wiped out locally by an unlikely culprit. Conservationists hailed the butterfly release at Edgewood County Park and Natural Preserve as a breakthrough in understanding how the simple act of freeway driving can harm a fragile species.



Research at Edgewood may led to resurgence of threatened species elsewhere. The culprit

at Edgewood is ammonia generated by catalytic converters – a technology that helps clean the air. But ammonia from vehicles on nearby Interstate 280 settles at the park and fertilizes nutrient-poor serpentine soil. The richer soils allows invasive Italian ryegrass to flourish and crowd out native plants and flowers necessary for the survival of the bay checkerspot.

Imagine North Fair Oaks

San Mateo County hosted three community workshops to learn what matters most to those who care about North Fair Oaks, an unincorporated area home to several thousand residents and numerous businesses.

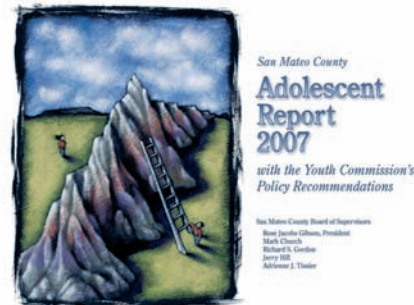
Residents, business owners and property owners came together to shape the future of the community near Redwood City. The key issues affecting North Fair Oaks include housing affordability, inadequate park and recreation facili-

ties, insufficient parking and the need to attract economic investment and development. The community will next set priorities and develop an action plan.

County Adolescent Report Adopted

The San Mateo County Adolescent Report 2007 with the Youth Commission's Policy Recommendations provides a snapshot of the health of our adolescent population.

It is intended to be used by providers, grant makers, policy-makers and young people and their allies to identify areas where improvements can be made and to develop action plans. The five areas of need are: Youth-Police Relationships, Gang Violence Prevention, Self-Harm/Suicide Ideation, Sex Education, and Substance Abuse Education and Services.



Prenatal to Three Strategic Plan Approved

The Pre-3 Strategic Plan provides an action plan for integrated health services to expectant parents and families with children to age five, including enhanced efforts in the area of prevention and early intervention. The plan will be used to implement two components: the first deals with identifying a child abuse risk assessment instrument, developing protocols, piloting the instrument and implementing it with Family Health Services and partner community agencies; the second entails identifying best practices in service coordination and piloting these practices with 30 families.

Pandemic Influenza Plans Tested

More than 300 San Mateo County leaders in May 2007 struggled with the uncertainty and chaos of an influenza pandemic in a drill that tested how well the community is prepared for a major health threat.

The drill scenarios involved participants with reports of small clusters of human-to-human transmission abroad to a full-blown outbreak of pandemic influenza within San Mateo County. The intense four-hour drill brought together representatives from local government, law enforcement, the fire service, courts, the business community, health care, schools and community and faith-based organizations.

For more information on pandemic influenza and San Mateo County's preparedness plans, go to www.smhealth.org/pandemicflu

County Reorganization

For much of the past year, San Mateo County has acted on recommendations contained in a comprehensive review of the County organization. The report by a team of expert consultants recommended 79 areas for change and improvements that covered a variety of organization-wide and structural issues to improve public service.

The report found that the County of San Mateo performs well and the collaborative culture of County departments delivers effective public service. Given the complexities of County government, the reorganization analysis indicated even better performance could be achieved with greater coordination of work units that are dealing with inter-related subjects.

Succession Planning

As baby boomers reach retirement age, San Mateo County is committed to training a new generation of leaders.

The County's Succession Planning Task Force in 2007 issued a set of priorities that include creating succession plans for retiring managers, preparing existing managers for executive-level positions and meeting an annual target of 20 hours of training for all employees. A number of committees have also been formed to focus on other opportunities and succession initiatives, including the expansion of mentoring programs, multi-media training, individual development plans and marketing to youth.

Management Reviews

To ensure programs and services are efficient, San Mateo County has launched what are termed Performance Audit/Management Reviews. Undertaken through interdepartmental collaboration, teams conduct management reviews of departments or selected programs within a department to make recommendations for operational improvements, revenue generation and for opportunities to trim costs.

STARS

San Mateo County's Outcome-Based Management system was initiated in 1999 to ensure programs and services meet or exceed performance objectives.

To spotlight outstanding performance, a workgroup developed STARS, a recognition program that encourages continuous improvement.

STARS entries include some of the most noteworthy programs that significantly impact the efficiency and effectiveness of County government.

The inaugural recipients were the Call Center at the Department of Child Support Services; Medical Center Payment Processing Improvement Project initiated by the Treasurer-

Tax Collector, Ron Robinson Senior Care Center at San Mateo Medical Center; and Camp Glenwood, a program of the Probation Department.

Award recipients are further recognized in the County's official budget document. The STARS Award logo is located in their Department Overview section.

Shared Vision 2025

What is the most important goal that San Mateo County should set for the year 2025?

That is the key question behind Shared Vision 2025, an ambitious project launched by the Board of Supervisors to build upon the highly successful Shared Vision 2010 collaborative planning effort.

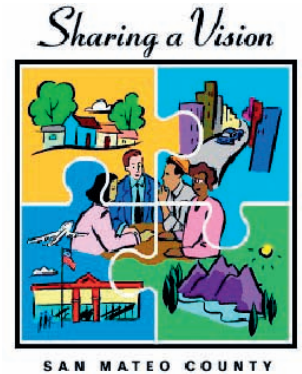
In 2000, the San Mateo County Board of Supervisors asked the community to identify the strategic priorities for the future of the County, asking the question: "What is the most important goal that San Mateo County should set for the year 2010?"

With broad participation at eight community forums conducted throughout the County, 10 commitments and 25 goals were developed into the County's Shared Vision 2010. Since the adoption of Shared Vision 2010, all Board actions, including budget items, service and program plans are aligned with the commitments and goals. The Board of Supervisors established Outcome Based Management to integrate Shared Vision 2010 into everyday County actions.

Outcome Based Management sets priorities and performance measurements for each department to ensure spending is aligned with the shared goals established by Shared Vision 2010.

But times, and priorities, change. Since the adoption of Shared Vision 2010, San Mateo County has grown more diverse and the population has increased. Affordable housing is scarcer and the demands on government to help solve regional problems have grown. That's why it's time to build on the past and look forward to Shared Vision 2025.

The Board of Supervisors is expected to adopt a new set of goals and priorities in 2008 that will ensure San Mateo County government continues to respond to the needs of residents.





COUNTY OF SAN MATEO DIRECTORY

ASSESSOR-COUNTY CLERK-RECORDER & CHIEF ELECTIONS OFFICER

The Office of the Assessor-County Clerk-Recorder & Chief Elections Officer provides crucial services on many of life's most important occasions: the birth of a child, death, marriage, the purchase of property, and the exercise of the right to vote.

COUNTY CLERK

Birth, Marriage & Death Certificates
Fictitious Business Names
Marriage Licenses
Wedding Ceremonies

555 County Center, First Floor
Redwood City, CA 94063-1665
Phone: (650) 363-4500
Fax: (650) 363-4843
E-mail: countyclerk@smcare.org

ASSESSOR

Real Property Information
Business/Personal Property Information
Exemptions & Other Property Tax Programs
Assessment Appeals Filing

555 County Center, First Floor
Redwood City, CA 94063-1665
Phone: (650) 363-4500
Fax: (650) 363-1903
E-mail: assessor@smcare.org

RECORDER

Recording Documents
Liens & Foreclosures
Official Land Records

555 County Center, First Floor
Redwood City, CA 94063-1665
Phone: (650) 363-4500
Fax: (650) 363-4843
E-mail: recorder@smcare.org

ELECTIONS

Voter Registration
Absentee Voter Information
Candidate Filing Information
Election Results

40 Tower Road
San Mateo, CA 94402
Phone: (650) 312-5222
Fax: (650) 312-5348
E-mail: registrar@smcare.org

DEPARTMENT OF CHILD SUPPORT SERVICES

The Department enforces the financial responsibility of parents to support their children.

555 County Center, Second Floor
Redwood City, CA 94063-1654
Phone: (650) 366-8221

CONTROLLER'S OFFICE

The Controller's Office provides financial services to County departments, agencies, special districts, cities, school districts and citizens and contributes to the fiscal stability of the County.

555 County Center, 4th Floor
Redwood City, CA 94063
Phone: (650) 363-4777

CORONER

The Coroner's Office promptly investigates and determines the mode, manner and cause of death of decedents under the Coroner's jurisdiction.

50 Tower Road
San Mateo, CA 94402
Phone: (650) 312-5562
Fax: (650) 571-6258

COUNTY COUNSEL

The County Counsel's Office, as the County's civil attorneys, provides the full range of legal services to the Board of Supervisors, elected officials and all County departments, boards and commissions, special districts and school districts in San Mateo County.

400 County Center
Sixth Floor
Redwood City, CA 94063
Phone: (650) 363-4250

COUNTY MANAGER/CLERK OF THE BOARD

The County Manager/Clerk of the Board implements the policies and goals established by the Board of Supervisors and prepares the County Budget.

400 County Center
First Floor
Redwood City, CA 94063
(650) 363-4123

COURTS/CIVIL GRAND JURY

Departments include civil, civil grand jury, criminal, family law, probation, small claims, traffic and appropriate dispute resolution.

Executive Offices
400 County Center
Redwood City, CA 94063
(650) 363-4516

DEPARTMENT OF HOUSING

The Department of Housing assists very low, low and moderate-income residents with rental and housing assistance, housing, community and economic development financing, and technical assistance

264 Harbor Blvd., Bldg. A
Belmont, CA 94002
Phone: (650) 802-5050
Fax: (650) 802-5049

DISTRICT ATTORNEY/ PUBLIC ADMINISTRATOR

The District Attorney's Office is committed to seeking justice and accountability for all who violate the law in our county.

400 County Center
Redwood City, CA 94063
Phone: (650) 363-4636
Fax: (650) 363-4873

HEALTH DEPARTMENT

The Health Department is dedicated to improving the health of the entire community. Divisions include Aging and Adult Services, Agriculture and Weights and Measures, Animal Control and Licensing, Behavioral Health and Recovery Services, Correctional Health Services, Emergency Medical Services, Family Health, Health Policy and Planning, Public Health and Environmental Protection Division.

225 - 37th Avenue
San Mateo, CA 94403
Phone: (650) 372-8572
Fax: (650) 573-2116



COUNTY OF SAN MATEO DIRECTORY

HUMAN RESOURCES

The Human Resources Department anticipates and responds to the diverse needs of employees, their families, departments and the public.

455 County Center
Redwood City, CA 94063
Phone: (650) 363-4343
Fax: (650) 363-4219

HUMAN SERVICES AGENCY

The Human Services Agency strives to promote self-sufficiency, increase family strength and stability, and improve community health.

400 Harbor Blvd., Bldg. A
Belmont, CA 94002
Phone: (650) 802-5018
Fax: (650) 802-7516

INFORMATION SERVICES DEPARTMENT

The Information Services Department assists County departments in achieving their missions through the use of information technology.

455 County Center
Redwood City, CA 94063
Phone: (650) 363-4548
Fax: (650) 363-7800

PARKS DEPARTMENT

Through stewardship, the San Mateo County Department of Parks preserves our County's natural and cultural treasures, and provides safe, accessible parks, recreation and learning opportunities to enhance the community's quality of life.

455 County Center
Redwood City, CA 94063
Phone: (650) 363-4020
Fax: (650) 599-1721

PLANNING AND BUILDING

The Planning and Building Department is responsible for the preparation of plans and regulations that guide the future development of San Mateo County and for the review of private and public development projects.

455 County Center
Redwood City, CA 94063
Phone: (650) 363-4161
Fax: (650) 363-4849

PROBATION DEPARTMENT

The Probation Department protects the public by providing quality, cost-effective services to reduce the incidence and impact of delinquency and crime, to assist in the resocialization of the offender, and to provide assistance and support to the community.

222 Paul Scannell Drive
San Mateo, CA 94402
Phone: (650) 312-8816

PUBLIC WORKS DEPARTMENT

The Public Works Department provides efficient, economical and responsive infrastructure systems and maintenance; facility engineering, design, development and maintenance; and utilities services to San Mateo County.

555 County Center
Fifth Floor
Redwood City, CA 94063
Phone: (650) 363-4100
Fax: (650) 361-8220

SAN MATEO COUNTY LIBRARY

The San Mateo County Library is comprised of 12 community libraries in the following 11 cities and towns: Atherton, Belmont, Brisbane, East Palo Alto, Foster City, Half Moon Bay, Millbrae, Pacifica, Portola Valley, San Carlos, Woodside. The Library also serves the unincorporated areas of San Mateo County.

Library Administration
San Mateo County Library
125 Lessingia Court
San Mateo, CA 94402
Phone: (650) 312-5258
www.smcl.org

SAN MATEO MEDICAL CENTER

San Mateo Medical Center provides inpatient services, outpatient services, and long-term care. These services are provided through an acute care hospital, skilled nursing facility and 11 clinics located across San Mateo County.

222 W. 39th Avenue
San Mateo, CA 94403
Phone: (650) 573-2222
Fax: (650) 573-2950

SHERIFF'S OFFICE

The Sheriff's Office is committed to providing effective professional law enforcement services in a humane and cost-efficient manner, while supporting positive development within our communities and our youth population.

400 County Center
Redwood City, CA 94063
Phone: (650) 599-1664

TAX COLLECTOR/TREASURER/REVENUE SERVICES

The Tax Collector-Treasurer's office consists of two distinct divisions: The Tax Collector provides accurate information and optimum service to the general public and the Treasurer acts as the County's banker and investment manager for the County and the school districts in the County; investing the pooled funds while providing safety, liquidity and yield.

555 County Center, First Floor
Redwood City, CA 94063
Phone: (650) 363-4142
TaxMaster@co.sanmateo.ca.us
Revenue Services Office Location
455 County Center, First Floor
Redwood City, CA 94063
Phone: (650) 363-4155
RevenueMaster@co.sanmateo.ca.us